

- A Quarterly Summary
- **B** ESG Update
- C Operation Update
- Financial Update



- **A** Quarterly Summary
- **B** ESG Update
- C Operation Update
- Financial Update



Q1-24 Highlights

X> Challenges in growth and average weights affected Q1 volumes.

X> Ex Farm cost reaching historic peaks.

x> Impact on process cost and SG&A due to lower volumes.

X> Humboldt Project.

X> Weak demand.

X> Limited growth in world supply.



Q1-24 Figures

X> Volumes:

Q1-24 (Q1-23)

Th. Ton WFE Salar

• Harvest: 15.665 (24.628) -36%

• Sold: 20.921 (25.228) -17%

X> Financial Figures:

USD MM

• Revenues: 165.536 (205.197) -19%

• Operational EBIT: -1.046 (26.237) -104%

Unitary EBIT * (USD/Kg WFE): -0.05 /Kg (1.04 /Kg) -104%

• EBITDA *: 6.484(32.628) -80%

• Net Income (before FV): -4.420 (13.963) -131%

• Net Income: -9.499 (-2.682) -254%



- A Quarterly Summary
- **B** ESG Update
- C Operation Update
- Financial Update



ESG Highlights

Annual Report 2023

This Annual Report is aligned with General Chilean Norm 461 for the Financial Market Commission, and the Sustainability Accounting Standard Board (SASB) version 2018.

In addition, it has a reference to the Global Reporting Initiative (GRI) standard.



Double materiality Assesment

1. Strategic collaboration

2. Sustainable development of local suppliers

S

ш

S

S

Ü

Д

3. Interaction with ecosystems and biodiversity

4.
Relationship and community commitment

1. Sustainable raw materials for salmon feed

2. Healthy salmon for the future

3. Health and safety

4. Climate action

5. Circular economy

6. Cyber security

7. Good labour practices

1. Continuous innovation

2. Salmon by-product

3. Fish health and well-being

4. Climate risk and opportunity management

5. Career development

6. Diversity, equity and inclusion

7. Corporate image

New standard suggested by the Global Reporting Initiative (GRI) 2021, focused on the **identification of impacts, current or potential, negative or positive,** that the company generates or can generate on **the economy, the environment, society and human rights**, and their ability to prevent or manage them.

ESG Highlights

Project Bank Q1-2024:



Winter clothing Punta Arenas



Computer lab equipment Calbuco



Church expansion
Puerto Natales

Social investment in this process **USD 14.100**

- A Quarterly Summary
- **B** ESG Update
- **C** Operation Update
- Financial Update



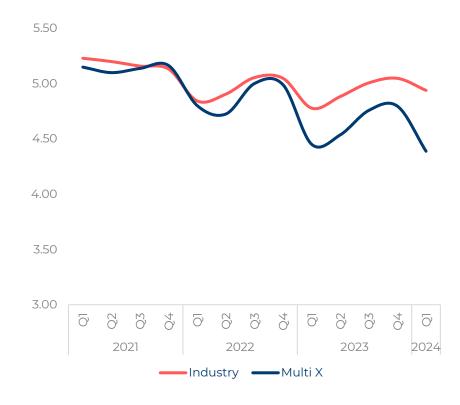
Productive Performance

Atlantic Salmon

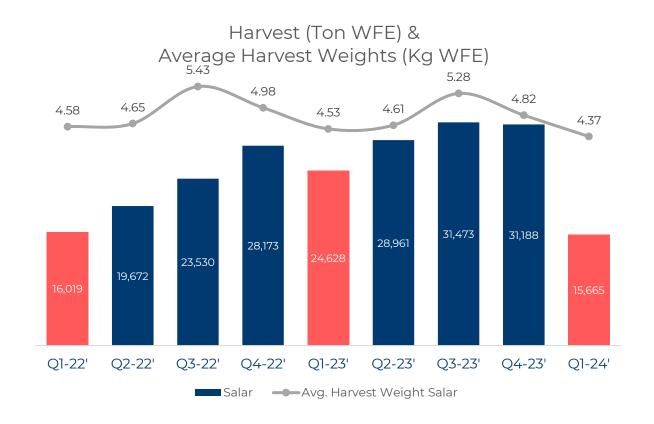
Atlantic Salmon
Cumulative **Mortality** (%)
Multi X v/s Chilean Industry



Atlantic Salmon **Harvest Weights** (Kg WFE) *Multi X v/s Chilean Industry*



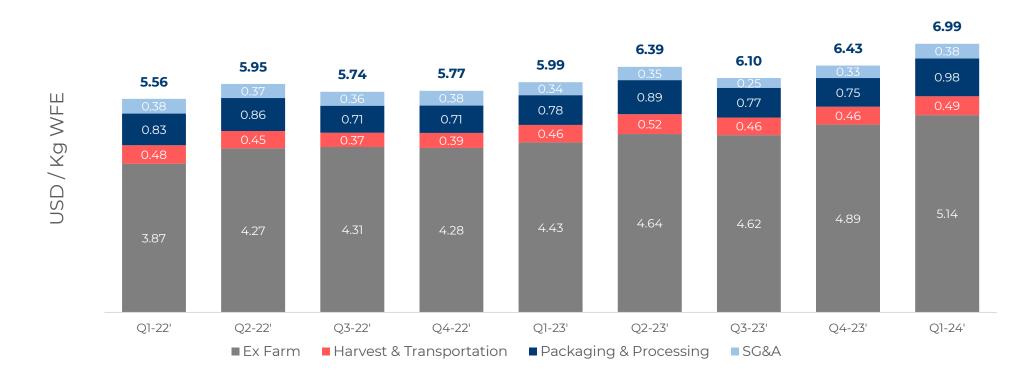
Multi X Harvest



Q1-24 Salar Harvest: 15.665 Th. Ton WFE (-36% vs Q1-23) mainly affected by lower growth and harvest weight (4.37 kg in Q1-24).



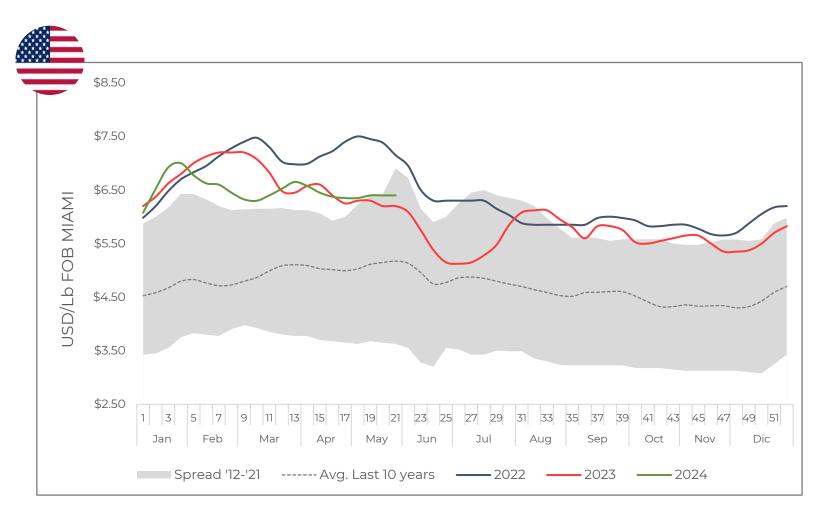
Atlantic Salmon Costs



- **Ex-Farm** increased by 16% vs Q1-23 mainly affected by lower harvest weight, higher feed prices recognition in P&L and general increases in operational costs.
- **X> Processing** cost increased by 26% YoY mainly affected by lower volumes of process and product mix and **SG&A** increased 14% due to lower volumes.
- X> H&T cost (+2%) vs Q1-22 (comparable quarter by region mix).

Atlantic Salmon Price

USA Market



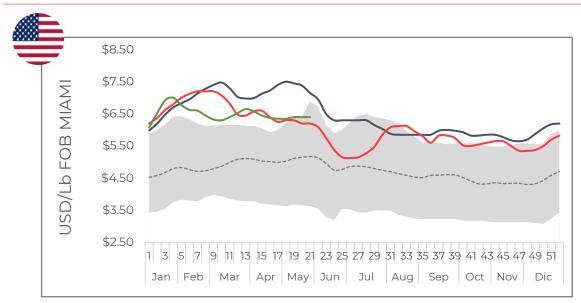
Market Price (UB 3-4)

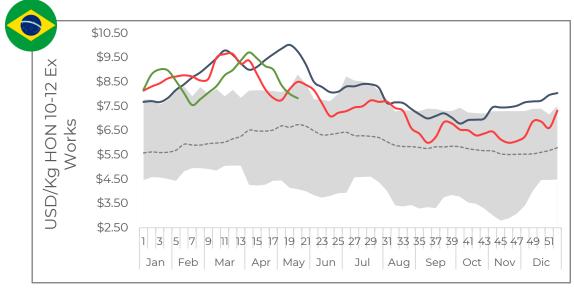
2023 Q1: USD 6.81 / Lb

2024 Q1: USD 6.48 / LB

-4.9 % YoY

Average weekly price for Trim D 3-4 lb, from Chile, FOB Miami

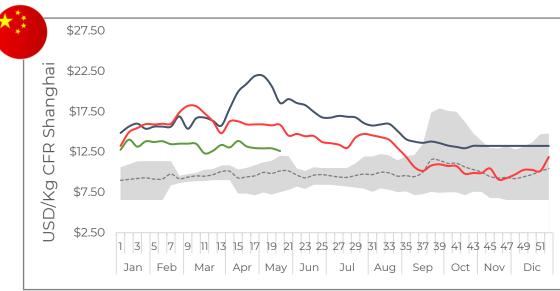


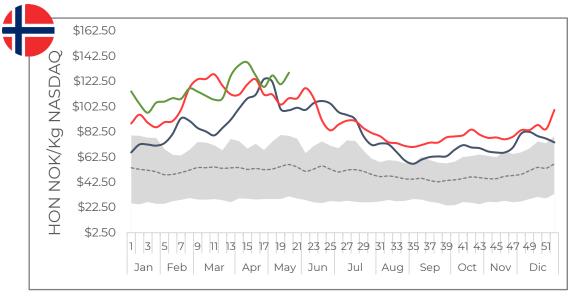


2022

Last 10 years

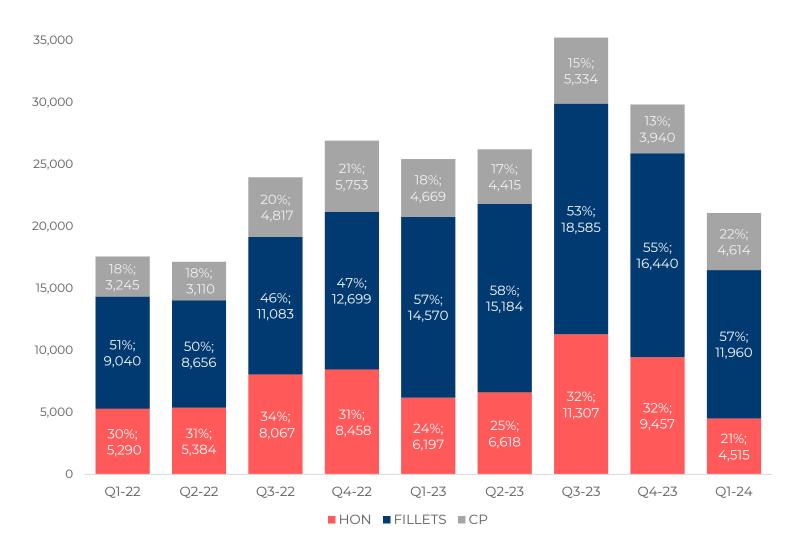
Spread '12-'21





Product Distribution

Sales by volume (Ton. WFE)

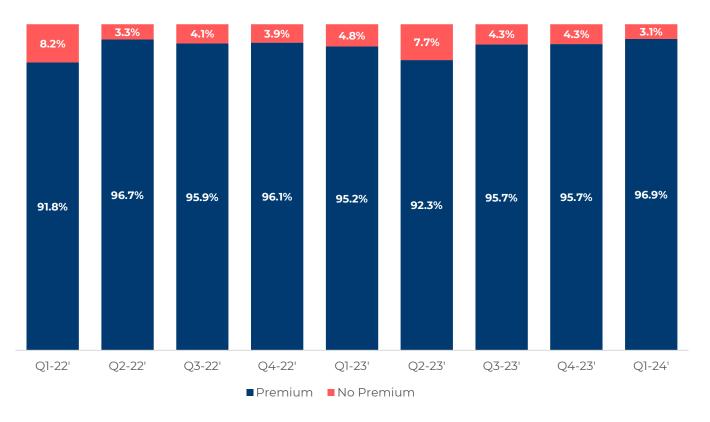


Q1-2024

- HON 21% volume
- Fillets 57% volume
- CP 22% volume
- Harvest Weights
 reducing HON
 volumes adding to
 Fillets and CP
 (Portions).

Product Mix by Quality

Atlantic Salmon



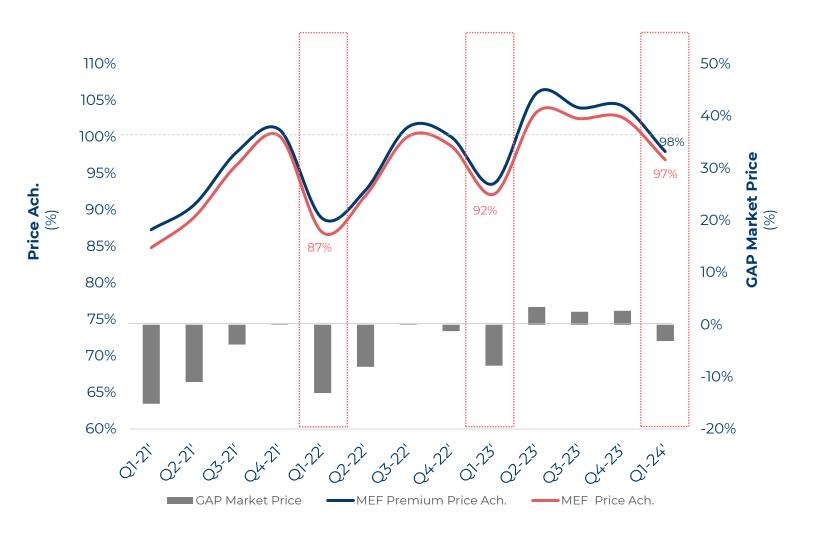
- X> Q1-24 quality achieved 96.9% of premium product.
- Value Added and downgrades management strategy reducing non-premium share, recovering 77.6% of non-premium farming in the quarter.





Multi X Price Achievement

Atlantic Salmon



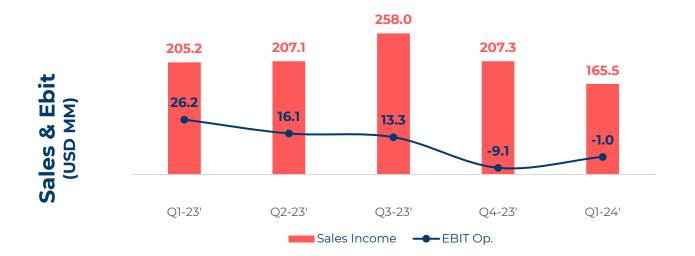
- Y? Premium price achievement of 98% vs market price driven by market allocation and harvest weight.
- X> Total price achievement of 97%.

X> Total price achievement of Q1-24 by 97% vs 92% in Q1-23 and 87% in Q1-22.

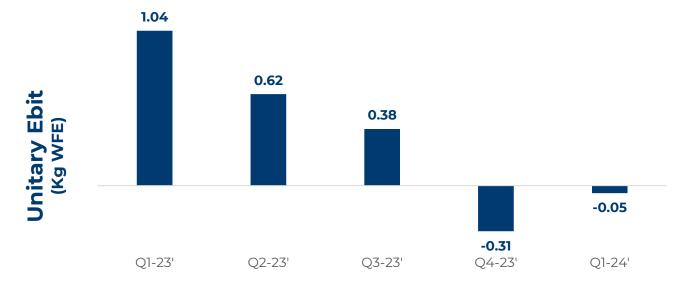
- A Quarterly Summary
- **B** ESG Update
- C Operation Update
- Financial Update



Sales & EBIT



- X> Sales USD 165.5 MM in Q1-24 v/s USD 205.2 MM in Q1-23. (-19% YoY).
- **26.2** MM in Q1-23 (-104% YoY).



- **X> Unitary EBIT** USD **-0.05** in Q1-24 v/s USD **1.04** in Q1-23.
- X Market Price, Ex-Farm & Processing cost main drivers of lower unitary margins.

Cash Flow



Cash Flow Q1-2024

- Operational Cash Flow:
 USD -1.6 MM
- Capex Cash Flow: USD 6.0 MM
- Financial Cash Flow: USD +20.5 MM

